





## Case Study: Optimizing Arrival Fuel

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## Your greatest cost is also your most volatile cost

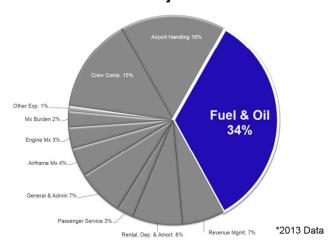
In 2013, fuel accounted for **34%** of operating costs (U.S. carriers)

Oil prices expected to return to be **elevated** 

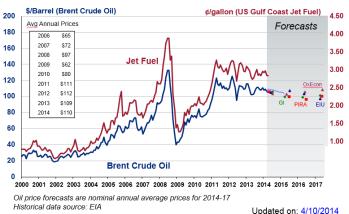


Fuel efficiency **opportunities** can be found in many areas of operation

## Total Operating Costs Distribution U.S. Major Carriers\*



#### Oil and jet fuel prices



\*Source: IATA Fuel Price Monitor Copyright © 2015 Boeing. All rights reserved.

### Overview



#### Introduction to AeroMéxico

Mexico City hub and Monterrey sub hub

Adding 6 destinations to network in 2015

2 Airlines: AeroMéxico and AM Connect

Operating 124 aircraft

**Boeing fleet:** 

787, 777, 767, Next-Generation 737

**Embraer fleet:** 

E145, E170, E175, E190

80 destinations in

20 countries in

3 continents

630+ daily flights



17+ million pax in 2014, representing

11% growth YoY

10% ASK growth expected in 2015





## **Fuel Efficiency Program**

#### **Long Term** Commitment



AEROMEXICO.



**Team Work** 

with

#### Internal **Communications Program**





#### **2014-2015** Initiatives

Scimitar winglets on Next-Generation 737

Single engine taxi-out Next-Generation 737

Economic tankering

Pilot extra fuel requests

Flight planning system – JetPlanner

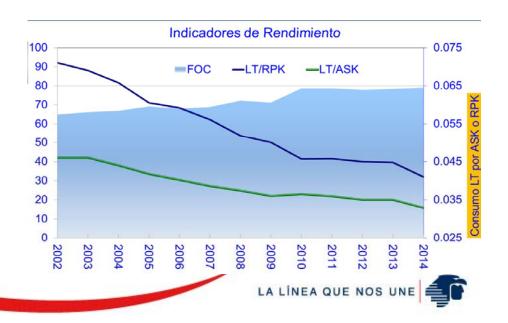
Arrival fuel project - Boeing

2014 All-fleets Target 1% = 13M Liters = US\$9.8M



2014 All-fleets Actual 1.05% = 13.7M Liters = US\$10.2M





## **Project Background**

- Fuel Efficiency Assessment (April '13)
  - Identified 8 opportunities worth approximately \$16M/year at \$3.20/gal (2013 price)
  - Arrival fuel identified as largest opportunity
- Next-Generation 737 Arrival Fuel Project (Feb '14)

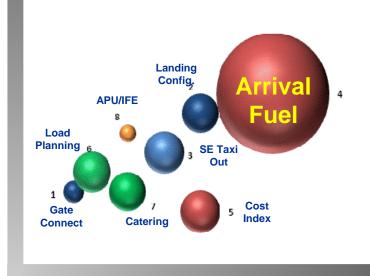
2013 baseline: 1:45 hr flt time(4,200 kg)

Reg. req'mnt: 0:45 hr flt time (1,800 kg)

Target efficiency: 1:00 hr flt time

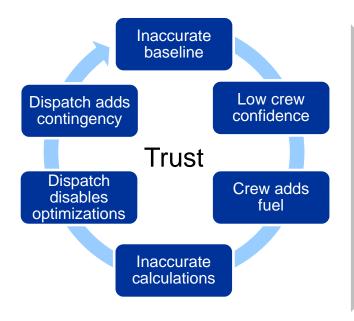
(2,400 kg)

# Estimated Value of Opportunities By Time and Difficulty



## Root Causes and Approach

#### **Arrival Fuel: Root Causes**



#### Our approach

- 1. Focus on good weather days
- 2. Develop statistical arrival fuel policy
- 3. Enhance with use of enroute alternates
- Provide training and data to pilots and dispatchers
- 5. Measure, monitor and manage results

Change management through teamwork to build trust

#### **Implementation**

Statistical review 137,000 flights

Changed 30 of 44 destination alternates to close paper alternates

Selection of enroute operational alternates for 102 routes

New procedures in SOP

 Approved by ICAO Mexico, DGAC, pilot union ASPA

**Internal Communications** 

- Bulletins, videos, posters, chats, training, jumpseat rides

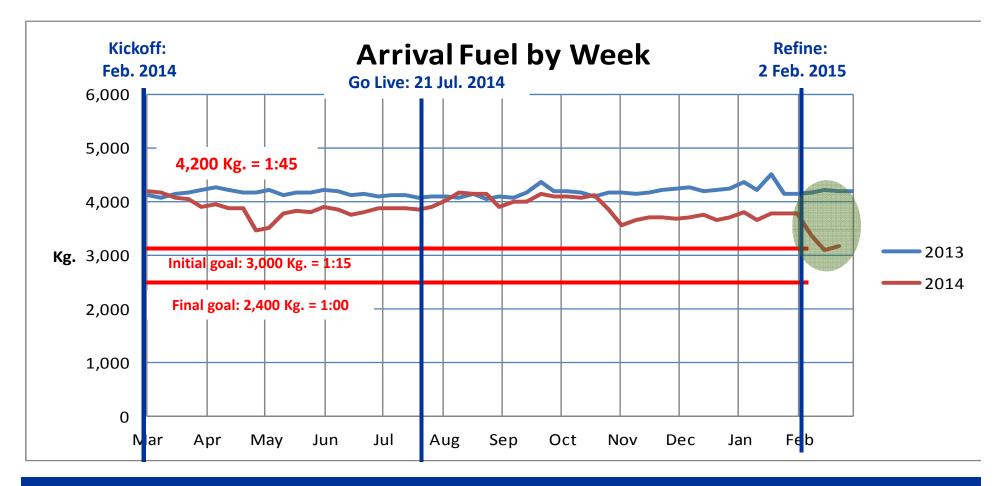


"A major cultural change in AeroMéxico Flight Operations in less than a year!"

— quote from Management Pilots



#### Results



737 average reduction of 1,000 kg in arrival fuel 1.5% reduction in consumption rate (\$7M / year projected savings)



#### Fuel Efficiency Future at AeroMéxico

Target
1% = 13M Liters
= \$9.8M



Actual 1.05% = 13.7M Liters = \$10.2M



2015 all-fleets target 1.3% = 20M Liters Increase 737 arrival fuel savings to 2%

Continue arrival fuel reduction on Embraer fleet

Trial Boeing Wind Updates on 777s

Single-engine taxi-out on wide bodies

Implement Boeing Fuel Dashboard

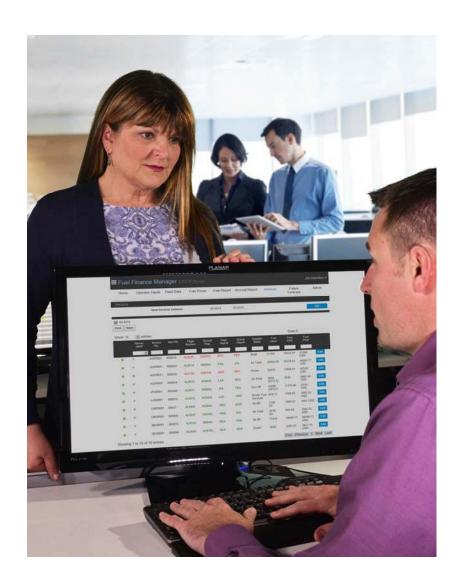


## Fuel Efficiency Future at Boeing

- Fuel Efficiency Solutions suite
  - Fuel Dashboard
  - Emissions Reporter
  - Fuel Finance Manager
  - Fuel Optimizer
  - Flight Deck Fuel Advisor
  - Consulting



## Attend Aircraft IT Webinar





Questions?